



"OCM for Key Documents and Collaboration Solution Deployment"

Client: Major Global Energy Company

Client Challenge	 As a major component of their upstream Data Foundation (for unstructured data), the Reservoir Management function was configuring and deploying a SharePoint based Information Management Solution and the associated new business processes to all Strategic Business Units worldwide. 45 deployment locations throughout the globe with over 4500 users. Alignment of the technology, leadership, organizational capabilities, and new ways of working. Very aggressive global deployment schedule. Well entrenched legacy systems and processes.
Boxley Group Action	 Identified adoption measurement criteria and targets from the project's objectives, applied a monetary value to the level of adoption, and measured over time to ensure full adoption within each Business Unit. Created a standardized Behavior Change Management model and the associated tools and templates to be used for each unique deployment. Hard-wired the Behavior Change Management activities and resources into the overall deployment plan to gain synergies within the program and minimize impact on the business. Assembled and deployed a coordinated team across each geographic deployment areas to minimize travel time and expenses, yet maximize project knowledge, and maintain business continuity. Provided foundational Organizational Capability level, assessed individual OC, identified gaps and action items, and monitored OC over time to ensure individuals obtained the knowledge needed to be successful.
Results	 The project far exceeded the expected benefit and is saving the business over \$25 million dollars per year. The project reached the "break-even" point before full deployment. The OCM model has become a Best Practice for the organization and is being duplicated across future projects
Boxley Group Competencies	 Organizational Change Management Organizational Design and Capability Information Management